The Inauguration of

Geraldine M. Jones

Friday, October 14, 2016
2 p.m. • Mainstage Theatre, Steele Hall
HONORING TRADITION
Rising to the Future
Geraldine M. Jones was named president of California University of Pennsylvania on April 7, 2016.

Prior to her appointment by the Board of Governors for Pennsylvania’s State System of Higher Education, she had led the University for nearly four years, first as acting president and then as interim president.
Education and Career
President Jones graduated from California State College in 1972 with a bachelor of education degree and earned her master’s degree in education at California in 1980.

She began her career in education as a second-grade teacher in the Albert Gallatin School District, in Uniontown, Pa.

She returned to California in 1974, serving as program director for Upward Bound for 20 years and as chair of the Department of Academic Development Services for 11 years. She was associate dean of the College of Education and Human Services for two years before serving as the college dean from 2000-2008.

In July 2008, she was named provost/vice president for academic affairs, a position she held until being appointed as acting university president.

Initiatives
Important initiatives were realized during President Jones’ tenure as interim president. Among them are:

- The University’s 2015-2020 Strategic Plan.
- The University’s first doctoral degree program, the Doctor of Health Science.
- A new system of shared governance.
- The Center for Undergraduate Research, to enhance and expand faculty-led research in all three undergraduate colleges.
- A successful Winter College, offering courses between the fall and spring semesters.
- The Military Tuition Program, which exceeded its first-year enrollment goal by more than 50 percent.
- Nine new academic programs in high-demand areas.

Honors, Service and Family
President Jones has received numerous honors, including the Cal U Alumni Association’s John R. Gregg Award for Loyalty and Service, and Cal U’s Black Alumni Association’s Outstanding Service Award. In 2010 she was one of 50 “Women of Excellence” honored by the New Pittsburgh Courier, and in 2013 she was honored as an “Urban Hero of Western Pennsylvania,” and one of the “Most Powerful and Influential Women” at the Pittsburgh Diversity and Leadership Summit. President Jones also received the 2016 ATHENA Award, presented by the Washington County Chamber of Commerce.

She serves as a board member on local and regional community organizations, including the Washington County Community Foundation, and the Washington County Chamber of Commerce.

President Jones is a lifelong member of Mt. Zion AME Church of Brownsville, Pa., where she has been the church pianist since age 14. She has been married to Jeffrey B. Jones for 40 years; they have two adult daughters and a granddaughter.
The University History
California was founded as an academy in 1852. In the late 19th century it became a normal school, with the goal of training teachers for the region’s public schools.

In 1928 the former South Western Normal School became California State Teachers College, initially granting degrees in both elementary and secondary education. The school’s top administrator was no longer a principal, but a president.

In 1959, state legislation changed the name to California State College, reflecting the school’s role as a multipurpose institution offering a variety of liberal arts degrees. Master’s degrees were introduced in the 1960s, and in 1974 the college developed a special mission in science and technology.

In 1983, Pennsylvania’s State System of Higher Education came into being under the auspices of Act 188, and California University of Pennsylvania became one of the commonwealth’s 14 public universities.

In 2015, Cal U introduced its first doctorate, a Doctor of Health Science in Health Science and Exercise Leadership.

California University of Pennsylvania • 3
The University Principals and Presidents

E.N. Johnson, Principal ................................................................. 1852–1860
J.C. Gilchrist, Principal ................................................................. 1860–1870
Dr. Charles L. Ehrenfield, Principal ........................................... 1871–1877
Dr. George P. Beard, Principal .................................................... 1877–1883
Dr. Theodore B. Noss, Principal ................................................ 1883–1909
Dr. Herbert D. Davis, Principal ................................................... 1909–1912
Dr. Walter Hertzog ’91, Principal .............................................. 1912–1919
John Entz, Principal ................................................................. 1919–1928
Dr. Robert M. Steele, President .................................................. 1928–1952
Dr. C. Herman Grose, President ................................................. 1952–1956
Dr. Michael Duda, President ....................................................... 1956–1968
Dr. George H. Roadman ’41, President ........................................ 1968–1976*
Dr. John Pierce Watkins ’53, President ....................................... 1976–1992*
Dr. Angelo Armenti Jr., President ................................................ 1992–2012
Geraldine M. Jones ’72, ’80, President ........................................ 2012– *

*Includes time as acting and/or interim president

The University Mace

Vulcan, the Roman god of fire and metalworking, lifts a hammer high over his head, preparing to strike an anvil which is draped with a triangle inscribed with the words education, research and service. He holds the triangle in place with tongs; his face fierce with determination, he kneels at the forge. Captured forever in the act of creation, this Vulcan is memorialized on the University Mace created by artist Thomas Shimrock of Grantsville, Maryland. His interpretation of the California mascot, cast from six pounds of silver, sits proudly on the top of a 52-inch-high wooden mace that made its debut at the 147th commencement.

Mr. Shimrock was commissioned to design and create the mace, a display cabinet and a carrying case by the Foundation for California University. The display cabinet is a work of art in itself. Crafted from bubinga wood, it holds the mace upright within its circular confines. Three graceful bubinga supports, stretching upward from delicately carved ebony ovals, each topped with a different hand-cast silver finial, cradle the circular cabinet body, made up of two curved glass windows and a curved ebonized anegre wood door set in a bubinga wood frame. The carrying case is made from quarter-cut sycamore lined with velvet.

The University Mace, carried by a senior faculty member in all formal academic processions, is on permanent display in the lobby of the Louis L. Manderino Library.
The Presidential Medallion

Medallions, or chains of office, have served for centuries to commemorate special events or to recognize meritorious service or conduct. Chains of office are worn by a university president on ceremonial occasions as part of his or her regalia. The chains can be made of bronze, sterling silver or gold plate, and are usually anchored by a large medallion.

The University Seal forms the centerpiece medallion of the ceremonial chain that is worn by the presidents of California University of Pennsylvania.

This presidential medallion is graciously given to the University president by the Foundation for California University of Pennsylvania.

The Academic Costume Code

GOWNS
The gown for the bachelor’s degree has pointed sleeves, with no trimming and is worn closed. The gown for the master’s degree has oblong sleeves, open at the wrist, with the rear part of its oblong sleeve square cut and is worn open or closed. The gown for the doctorate degree has bell-shaped sleeves and is faced down the front with velvet and three bars across the sleeves. The facing and crossbars of velvet may be of the color distinctive of the field to which the degree pertains. It is traditional for the president to wear the colors of the university, and presidential robes are trimmed with four velvet chevrons to indicate rank.

For all academic purpose, including trimmings of doctors’ gowns, edgings of hoods, and tassels of caps, the colors associated with the different subjects are as follows:

Agriculture .................................................. Maize
Allied Health .............................................. Green and Gold
Arts, Letters, Humanities .............................. White
Commerce, Accountancy, Business ............... Drab
Dentistry ..................................................... Lilac
Economics .................................................. Copper
Education .................................................... Light Blue
Engineering ................................................ Orange
Fine Arts, including Architecture ................. Brown
Forestry ........................................................ Russet
Journalism .................................................. Crimson
Law .............................................................. Purple
Library Science ............................................ Lemon
Medicine ..................................................... Green
Music .......................................................... Pink
Nursing ........................................................ Apricot
Oratory (Speech) ......................................... Silver Gray
Pharmacy ..................................................... Olive Green
Philosophy ................................................... Dark Blue
Physical Education .................................... Sage Green
Public Administration, including Foreign Service ......... Peacock Blue
Public Health .............................................. Salmon Pink
Science ....................................................... Golden Yellow
Social Work ................................................ Citron
Theology ...................................................... Scarlet
Veterinary Science ..................................... Gray
HOODS
The length of the hood worn for the bachelor’s degree is three feet, for the master’s degree three and one half feet, and for the doctoral degree four feet. The doctoral degree has side panels. The linings of the hood represent the official color of the college or university conferring the degree. The binding or edging of the hood is two inches, three inches, and five inches for the bachelor’s, master’s, and doctoral degrees respectively. The color is distinctive of the degree held by the wearer.

CAPS
The cap or mortarboard has a tassel fastened to the middle of the cap and wearing over the left side indicates the completion of a degree. The doctoral cap is indicated by a tassel of gold thread.

Prepared by a Committee on Academic Costumes and Ceremonies appointed by the American Council on Education, 1960
Reach up your hand ...
and take a star.

REACH UP YOUR HAND ... AND TAKE A STAR. — Langston Hughes
The Investiture Ceremony

PRELUDE / FANFARE ................................................................................................................... Brass Unlimited

PRESIDING........................................................................................................................................ Mr. Larry Maggi ’79
Chair, Council of Trustees, California University of Pennsylvania
Commissioner, Washington County

PROCESIONAL* ................................................................................................................................. Brass and Organ
Yana Tyulkova, D.M.A., Organist

POSTING OF COLORS* ..................................................................................................................... California University Army ROTC

“THE STAR-SPANGLED BANNER”** – Francis Scott Key...........Audience, Young and Gifted Gospel Choir

INVOCATION* ............................................................................................................................... The Reverend Benjamin L. Calvert II
Mt. Carmel Community Baptist Church

WELCOME ............................................................................................................................................ Chair Maggi

CHORAL SELECTION ......................................................................................................................... Young and Gifted Gospel Choir
“I Just Want To Say Thanks” Raymond Wise
Randy Tillmutt, Ph.D., Director

GREETINGS TO THE PRESIDENT

Ms. Shaina Hilsey ....................................................................................................................... President
Student Government Association, California University of Pennsylvania

Professor Barbara L. Hess ........................................................................................................... Chapter President
Association of Pennsylvania State College and University Faculties

Ms. Sheleta Webb ’89, ’94 .......................................................................................................... President
State College and University Professional Association/PSEA/NEA

Mrs. Ashley Roth ’10, ’12 ........................................................................................................... Vice President
Board of Directors, Alumni Association, California University of Pennsylvania

Mr. Pat Alfano ......................................................................................................................... Council Chair
Borough of California

Ms. Toni S. Kendrick.................................................................................................................. Regional Director
Great Lakes Region, Alpha Kappa Alpha Sorority, Inc.

Dr. C. James Trotman ............................................................................................................... Founding Director
Frederick Douglass Institute, Pennsylvania’s State System of Higher Education

Dr. Leonard A. Colelli ’77 ........................................................................................................... Special Assistant to the Provost
West Virginia University

Mr. James T. Davis ’73 .......... Member, Council of Trustees, California University of Pennsylvania
Chair, Presidential Search Committee
CHORAL SELECTION........................................................................................................California University Choir
“Hallelujah”                                                      Yugo Ikach, D.M.A., Director
George Frederic Handel

INTRODUCTION OF THE PRESIDENT ................................................................. Trustee Davis

INVESTITURE OF THE 7TH PRESIDENT ....................................................... Mr. Frank T. Brogan
Chancellor, Pennsylvania’s State System of Higher Education

OATH OF OFFICE................................................................................................. Ms. Cynthia D. Shapira
Chair, Board of Governors, Pennsylvania’s State System of Higher Education

PRESENTATION OF THE MEDALLION ............................................................... Chair Maggi
Mr. William R. Flinn II ’68, President, Foundation for California University of Pennsylvania
Mr. Jeffrey Jones and Ms. Jurnee Lantz

PRESENTATION OF THE PRESIDENT ............................................................. Chancellor Brogan

INAUGURAL ADDRESS...................................................................................... Geraldine M. Jones ’72, ’80
“Honoring Tradition, Rising to the Future” University President

CLOSING REMARKS.......................................................................................... Chair Maggi

ALMA MATER* ........................................................................................... Audience, California University Choir
Philip Rossi ’37

BENEDICTION* ............................................................................................. Mr. Pete J. Ware, Campus Minister
STAND Campus Ministry

RECESSIONAL* .............................................................................................. Brass Unlimited

*Audience Stands

Please join us for a reception immediately following the ceremony
in the Heritage Lounge of the Natali Student Center.
Order of the Procession

Color Guard
Faculty Marshal
Administration
Delegates of Academic Institutions
Faculty in order of College:
   School of Graduate Studies and Research
   College of Education and Human Services
   College of Liberal Arts
   Eberly College of Science and Technology
Platform Party
The President

University Administrators

• Dr. Bruce Barnhart, Provost/Vice President for Academic Affairs
• Mr. Robert Thorn, Vice President for Administration and Finance
• Dr. Nancy Pinardi, Vice President for Student Affairs
• Dr. Stanley Komacek, Dean, School of Graduate Studies and Research, Associate Provost
• Dr. Kevin Koury, Dean, College of Education and Human Services
• Dr. Mohamed Yamba, Dean, College of Liberal Arts
• Dr. John Kallis, Dean, Eberly College of Science and Technology
• Dr. Tracey Sheetz, Dean, Undergraduate Admissions
• Mr. Douglas Hoover, Dean, Library Services
• Dr. Daniel Engstrom, Associate Provost and Associate Vice President for Academic Success
• Dr. Stephen Whitehead, Associate Provost for Innovation and Associate Vice President
• Mrs. Christine Kindl, Associate Vice President for Communications and Public Relations
• Mr. Anthony Mauro, Associate Vice President, Development and Alumni Relations
• Mrs. Rosanne Pandro, Associate Vice President for Administration
• Mrs. Fawn Petrosky, Associate Vice President for Finance
• Mr. Lawrence Sebek, Associate Vice President for Student Affairs
• Dr. Timothy Susick, Associate Vice President for Student Affairs
• Dr. John Burnett, Special Assistant to the President for EEO/Title IX Coordinator
• Mrs. Dee Stalvey, Executive Associate to the President/ Legislative Relations Director
## Delegates of Colleges and Universities

(in order of institution’s founding year)

<table>
<thead>
<tr>
<th>Year</th>
<th>Institution</th>
<th>Delegate</th>
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<tbody>
<tr>
<td>1781</td>
<td>Washington &amp; Jefferson College</td>
<td>Mr. Michael P. Grzesiak*&lt;br&gt;*Vice President for Development &amp; Alumni Relations</td>
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<tr>
<td>1815</td>
<td>Allegheny College</td>
<td>Ms. Janell Haygood* (Alumna)</td>
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<td>1819</td>
<td>University of Virginia</td>
<td>Mr. Byron Kirk Holman* (Alumnus)</td>
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<td>1839</td>
<td>Bloomsburg University of Pennsylvania</td>
<td>Dr. Ira K. Blake*&lt;br&gt;*Provost and Senior Vice President, Academic Affairs</td>
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<td>1849</td>
<td>Waynesburg University</td>
<td>Mrs. Vanessa DeSalvo Getz '93*&lt;br&gt;*Trustee</td>
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<td>1855</td>
<td>Millersville University of Pennsylvania</td>
<td>Dr. Aminta Hawkins Breaux*&lt;br&gt;*Vice President for Advancement</td>
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<td>1857</td>
<td>Edinboro University of Pennsylvania</td>
<td>Dr. H. Fred Walker&lt;br&gt;*President</td>
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<td>1858</td>
<td>Susquehanna University</td>
<td>Ms. Angela J. Burrows*&lt;br&gt;*Chief Communications Officer</td>
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<td>1866</td>
<td>Kutztown University of Pennsylvania</td>
<td>Dr. Kenneth S. Hawkinson&lt;br&gt;*President</td>
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<td>1867</td>
<td>Clarion University of Pennsylvania</td>
<td>Dr. Karen M. Whitney&lt;br&gt;*President</td>
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<td>1870</td>
<td>Lock Haven University of Pennsylvania</td>
<td>Mr. James Pflugh* (Alumnus)</td>
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<td>1871</td>
<td>Shippensburg University of Pennsylvania</td>
<td>Dr. George F. Harpster&lt;br&gt;*President</td>
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<tr>
<td>1871</td>
<td>West Chester University of Pennsylvania</td>
<td>Dr. Jeffery L. Osgood Jr.*&lt;br&gt;*Vice Provost for Academic Affairs</td>
</tr>
<tr>
<td>1875</td>
<td>Indiana University of Pennsylvania</td>
<td>Ms. Debra Valentine Gray*&lt;br&gt;*Regional Advancement Director</td>
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<tr>
<td>1878</td>
<td>Duquesne University</td>
<td>Mr. Steve L. Buraczewski Jr.* (Alumnus)</td>
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<tr>
<td>1885</td>
<td>Seton Hill University</td>
<td>Ms. Chris A. Piper* (Alumna)</td>
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<tr>
<td>1951</td>
<td>University of Mount Olive</td>
<td>Dr. Philip P. Kerstetter&lt;br&gt;*President</td>
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<tr>
<td>1965</td>
<td>Wilmington University</td>
<td>Dr. Deborah E. Kerstetter* (Alumna)</td>
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<tr>
<td>1966</td>
<td>Community College of Beaver County</td>
<td>Ms. Janice Kaminski*&lt;br&gt;*Vice President for Student Affairs and Enrollment</td>
</tr>
</tbody>
</table>

*President’s Designee
Platform Party

- Ms. Shaina Hilsey, President, Student Government Association, California University of Pennsylvania
- Professor Barbara L. Hess, Chapter President, Association of Pennsylvania State College and University Faculties
- Ms. Sheleta Webb ’89, ’94, President, State College and University Professional Association/PSEA/NEA
- Mrs. Ashley Roth ’10, ’12, Vice President, Board of Directors, Alumni Association, California University of Pennsylvania
- Mr. Pat Alfano, Council Chair, Borough of California
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- Ms. Toni Kendrick, Regional Director, Great Lakes Region, Alpha Kappa Alpha Sorority, Inc.
- Dr. C. James Trotman, Founding Director, Frederick Douglass Institute Collaborative, Pennsylvania’s State System of Higher Education
- Reverend Benjamin L. Calvert II, Mt. Carmel Community Baptist Church, Steubenville, Ohio
- Mr. Pete J. Ware, Campus Minister, STAND Campus Ministry, California University of Pennsylvania
- Dr. William B. Biddington, faculty marshal and professor, Department of Exercise Science and Sport Studies, California University of Pennsylvania
- Dr. John Pierce Watkins ’53, Emeritus President, California State University, 1977-1991
- Mr. Frank T. Brogan, Chancellor, Pennsylvania’s State System of Higher Education
- Ms. Cynthia D. Shapira, Chair, Board of Governors, Pennsylvania’s State System of Higher Education
- Mr. Guido M. Pichini, Immediate Past Chair and Member, Board of Governors, Pennsylvania’s State System of Higher Education
- Mr. Larry Maggi ’79, Chair, Council of Trustees, California University of Pennsylvania
- Ms. Annette D. Ganassi, Vice Chair, Council of Trustees, California University of Pennsylvania
- Ms. Claudia J. Pehowic, Student Trustee, Council of Trustees, California University of Pennsylvania
- Mrs. Roberta M. Betza, Member, Council of Trustees, California University of Pennsylvania
- Mr. James T. Davis ’73, Member, Council of Trustees, California University of Pennsylvania
- Mr. Sean T. Logue, Member, Council of Trustees, California University of Pennsylvania
- Mrs. Michele M. Mandell ’69, Member, Council of Trustees, California University of Pennsylvania
- Mr. Thomas J. Uram, Member, Council of Trustees, California University of Pennsylvania
- Mrs. Geraldine M. Jones ’72, ’80, University President, California University of Pennsylvania
Faculty Representation by Academic Department

Applied Engineering and Technology
Art and Languages
Biological and Environmental Sciences
Business and Economics
Chemistry and Physics
Childhood Education
Communication Disorders
Communication, Design and Culture
Counselor Education and Services
Criminal Justice
Earth Science
English
Exercise Science and Sport Studies
Health Science
History, Politics and Society
Library Services
Math, Computer Science and Information Systems
Music and Theatre
Nursing
Professional Studies
Psychology
Secondary Education and Administrative Leadership
Social Work
Special Education
Student Support Services
TRIO and Academic Services

Dignitaries and Special Guests

U.S. Senator Patrick J. Toomey
Pennsylvania
Congressman Bill Shuster
9th District of Pennsylvania, U.S. House of Representatives
Representative Peter J. Daley II ’72, ’75
49th District, Pennsylvania House of Representatives
Senator Camera Bartolotta
46th District, Pennsylvania State Senate
Representative Pam Snyder
50th District, Pennsylvania House of Representatives
Senator Patrick J. Stefano
32nd District, Pennsylvania State Senate
Commissioner Diana Irey Vaughan
Washington County, Pennsylvania
Commissioner Harlan Shober
Washington County, Pennsylvania
County Executive Rich Fitzgerald
Chief Executive, Allegheny County, Pennsylvania
Councilwoman Sue Means
District 5, Allegheny County, Pennsylvania

Student College Flag Bearers

Mrs. Shawna Lupori
School of Graduate Studies and Research
Ms. Deanna Petrosky
College of Education and Human Services
Mr. Jonathan Hoover
College of Liberal Arts
Mr. Nicholas McCann
Eberly College of Science and Technology
Citations and Congratulatory Letters
American Association of State Colleges and Universities
Bloomsburg University
Butler County Community College
Clarion University of Pennsylvania
Community College of Philadelphia
Congressman Bill Shuster
East Stroudsburg University of Pennsylvania
Geneva College
La Roche College
Leigh Carbon Community College
Mansfield University of Pennsylvania
Millersville University of Pennsylvania
Pennsylvania Governor Tom Wolf
Point Park University
Quaker Valley School District
Saint Vincent College
Seton Hill University
Slippery Rock University of Pennsylvania
Thiel College
University of Pittsburgh at Greensburg
U.S. Senator Pat Toomey
Washington County Board of Commissioners
Waynesburg University
West Virginia University
Widener University
YWCA Westmoreland County

Inauguration Planning Committee
Councilman Pat Alfano
Dr. Bruce Barnhart
Dr. Melanie Blumberg
Mr. Justin DiPerna
Mrs. Leslie Fleenor
Mr. William Flinn
Mrs. Joy Folmar
Mr. Jesse Hereda
Professor Barbara Hess
Ms. Shaina Hilsey
Dr. Yugo Ikach
Dr. Annette Kaleita
Mrs. Christine Kindl
Mr. Jordan Lockhart
Dr. Ayanna Lyles
Chairman Larry Maggi
Mr. Tony Mauro
Ms. Rachel Michaels
Mrs. Pearl Mitchell
Mrs. Traci Necciai
Dr. Nancy Pinardi
Ms. Jodie Rooney
Mrs. Ashley Roth
Mr. Larry Sebek
Mr. Greg Sofranko
Mrs. Dee Stalvey
Mrs. Janice Stirling
Dr. Norma Thomas
Mr. Robert Thorn

The Inauguration Committee expresses its sincere gratitude and appreciation to the following organizations for their generous contributions to this special, celebratory event for the University:

AVI Foodsystems, Inc.
Allegheny Image Factory
Armstrong
Follett
Flowers by Regina
Foundation for California University of Pennsylvania
Herff Jones
PSECU
The Inauguration Committee offers a special thank you to the many students and student organizations that have contributed their time and talents to this event, including:

- Alpha Lambda Delta, National Honor Society for First Year Students
- California University Cheerleaders
- California University Dance Team
- California University Marching Band
- Cal U Women United
- Fraternity and Sorority Life
- Student Ambassadors, University Welcome Center
- Student Athlete Advisory Council

Pennsylvania’s State System of Higher Education

**CHANCELLOR**
Frank T. Brogan

**BOARD OF GOVERNORS**
- Cynthia D. Shapira, Chair
- David M. Maser, Vice Chair
- Aaron A. Walton, Vice Chair
- Sen. Ryan P. Aument
- Rep. Matthew E. Baker
- Audrey F. Bronson
- Sarah Galbally, Secretary of Policy and Planning
- Rep. Michael K. Hanna
- Ronald G. Henry
- Jonathan B. Mack
- Daniel P. Meuser
- Guido M. Pichini
- Pedro A. Rivera, Secretary of Education
- Sen. Judy Schwank
- Harold C. Shields
- Gov. Tom Wolf, Governor of Pennsylvania

California University of Pennsylvania

**PRESIDENT**
Geraldine M. Jones, ’72, ’80

**COUNCIL OF TRUSTEES**
- Larry Maggi ’79, Chair
- Annette D. Ganassi, Vice Chair
- Claudia J. Pehowic, Student Trustee
- Roberta M. Betza
- Sarah R. Cassin ’97
- James T. Davis ’73
- Sean T. Logue
- Michele M. Mandell ’69
- Robert G. Miner Jr. ’78
- Thomas J. Uram
- Aaron A. Walton ’68

**CHANCELLOR, EX-OFFICIO**
Frank T. Brogan
Alma Mater

California, alma mater
Now we sing to thee
California, dear forever
In our memory.
With our voices loudly ringing,
Of thy fame we’re ever singing.
California, alma mater;
Hail! All hail to thee.

For the friends and joys you gave us,
We give thanks to thee
All thy knowledge we’ll make worthy
For Posterity.
May thy reign be ever prosperous
And thy name forever glorious.
California, alma mater;
Hail! All hail to thee.

Philip Rossi ’37
HONORING TRADITION
Rising to the Future